

Digitalizace v retailu – příklady konkrétních řešení v (zejména obchodech)Tchibo

Seminář RetailNews 2019 VYBAVENÍ PRODEJNY – aneb, technologie jako konkurenční výhoda i nutná podmínka

Praha 13.11.2019

Tomáš Zahradník ředitel obchodů Tchibo CZ a SK

Digital signage – different executions

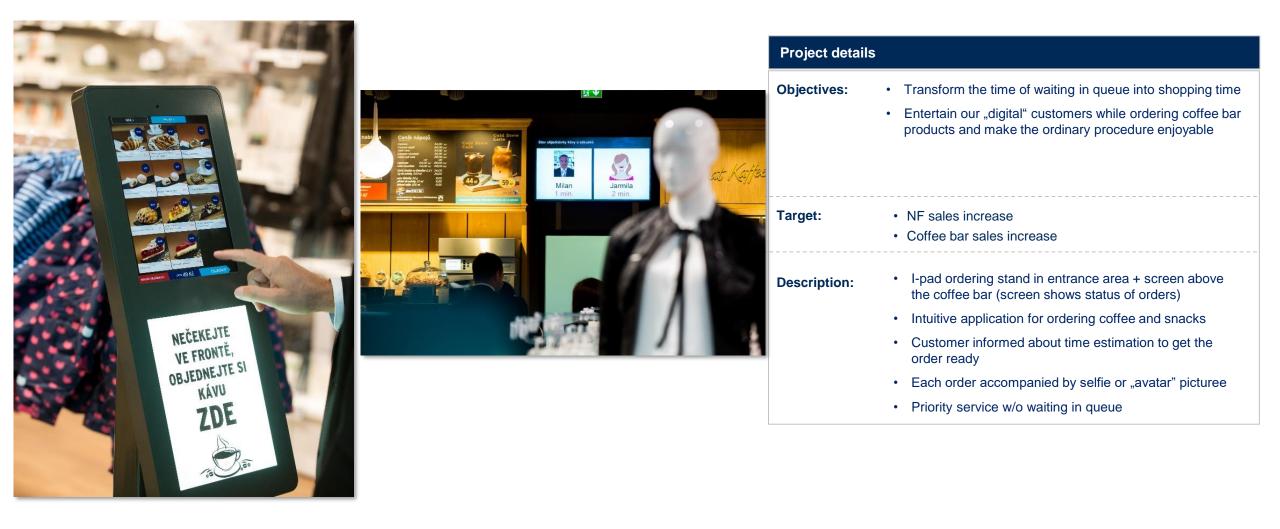




2

Digital experience - Smart coffee ordering system





3

Digital experience - Smart fitting room



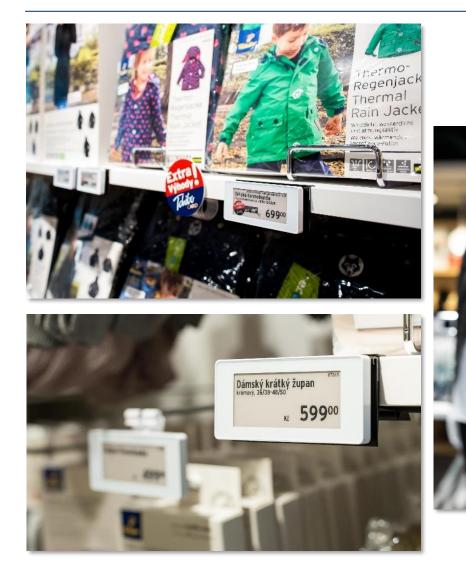




Project details Objectives: Presentation of other products related to the chosen product Acquaintance with our XC services, promotions etc. • Improvement of customer service in fitting rooms Target: New level of customer service Upselling to chosen NF products **Description:** • LED touch panels in fitting rooms, smart phones informing the shop ladies of customer requests Intuitive application • System informs of product information, color and size • variations, related products Enable to get the right size or other product w/o • leaving the fitting room · Possibility to share the product info with friends

Digital price tags – full rollout in all shops







Project detailsObjectives:• Higher flexibility in price management
• Elimination of constantly wasted paper price tagsTarget:• Quick reaction in case of price changes and
promotions
• Lowering the cost for price tagsDescription:• Paper tags completely replaced by digital

• Easy data upload (via scanners in store)



5



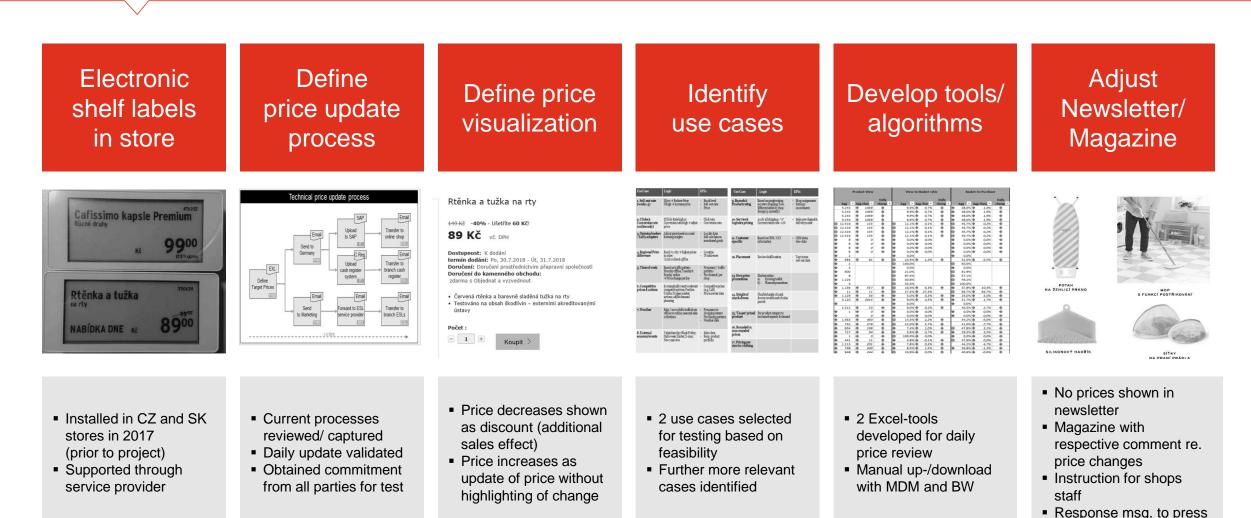
DYNAMIC PRICING

6

In the first step we chose to test dynamic pricing potentials

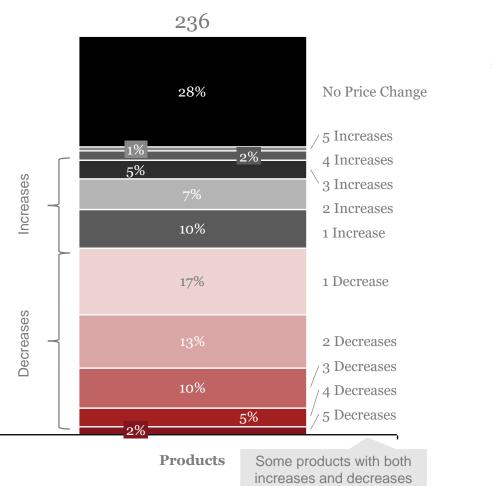
			Not part of current project	
I. Dynamic Use Cases	II. First Use Case Testing	III. Dynamic Pricing Concept	IV. Pricing Software	V. Implementation
Brainstorming of relevant use cases for dynamic pricing	5 Selection of feasible test sales period	9 Analyze relevant Tchibo sales & pricing details	13 Detail software and data requirements & derive requirement book	17 Implement dynamic pricing in Tchibo IT landscape
2 Systematically describe, assess & priorities use cases	6 Definition of triggers, evaluations, & tasks to be executed for test	10 Define dynamic pricing strategy for Tchibo	14 Select Dynamic Pricing vendor & support tender process*	18 Business testing of software implementation
Data-based validation of selected use case hypotheses	7 Definition of test evaluation criteria	11 Derive necessary pricing analysis & data for dynamic price implementation	15 Outline necessary data for dynamic pricing & select data provider	19 Communicate dynamic pricing details into organization
Definition of dynamic factors to be applied	8 Execution of test & evaluation of test results	12 Define measures & concept for roadmap implementation	16 Prepare Continental internal software interfaces, sources, data & testing	20 Go-live support
ca. 1 month	ca. 2-3 months	ca. 1 month	ca. 2 months	tbd

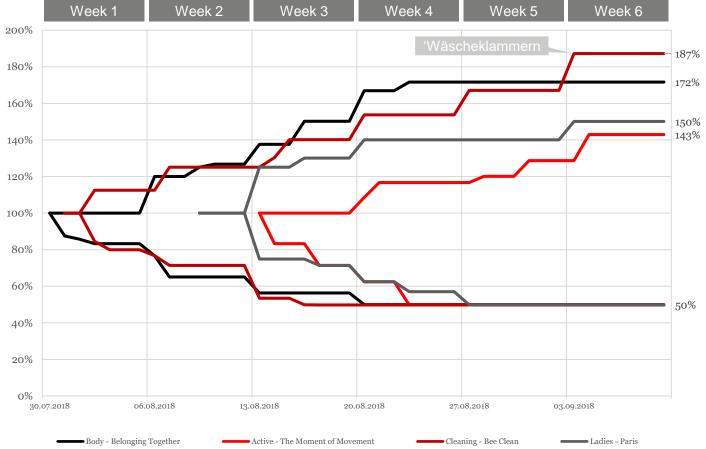
Several prerequisites had to be put in place to enable dynamic pricing test



PwC's Customer Team

236 products from 4 collections where part of test Total price changes from -50% to +87%





PwC's Customer Team Confidential information for the sole benefit and use of Tchibo.

For Use Case 1, <u>the Sell-out-Ratio</u> was reviewed per article and price changes triggered by target deviations

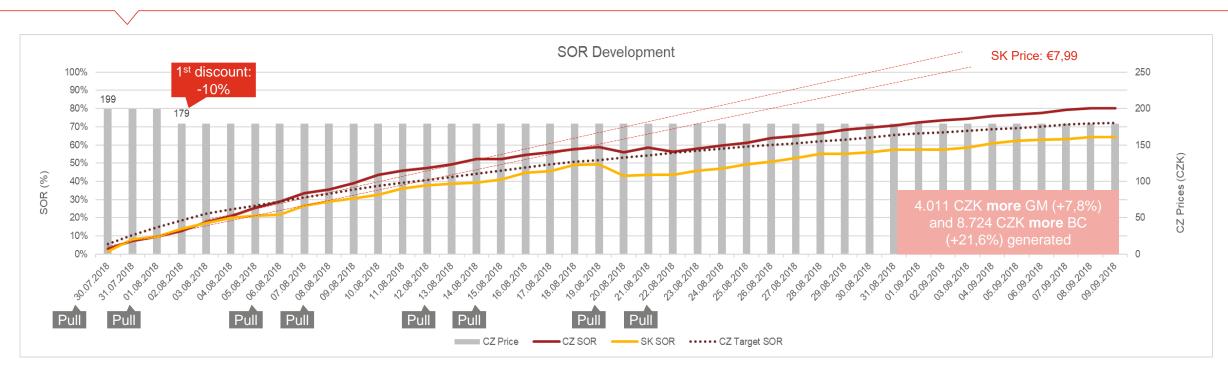
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Da. Tights, 3/4, basic, schwarz, M 70,0% 53,0% 32,1% 132,1% 10% 499,00 CZK Da. Tights, 3/4, basic, schwarz, XS 70,0% 53,0% 32,1% 132,1% 10% 499,00 CZK Da. Tights, 3/4, basic, schwarz, XS 70,0% 53,0% 32,1% 132,1% 10% 499,00 CZK Da. Parka, lightweight, dunkelblau, 42 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 44 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 46 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -51,3% 48,7% -30% 349,00 CZK He.Sportjacke, XL 25,8% 53,0% <td>Da. Tights, 3/4, basic, schwarz, L</td> <td>70,0%</td> <td>53,0%</td> <td>32,1%</td> <td>132,1%</td> <td>10%</td> <td>499,00 CZK</td>	Da. Tights, 3/4, basic, schwarz, L	70,0%	53,0%	32,1%	132,1%	10%	499,00 CZK
Da. Tights, 3/4, basic, schwarz, XS 70,0% 53,0% 32,1% 132,1% 10% 499,00 CZK Da. Tights, 3/4, basic, schwarz, XS 70,0% 53,0% 32,1% 132,1% 10% 499,00 CZK Da.Parka, lightweight, dunkelblau, 42 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 44 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 46 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 399,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -51,3% 48,7% -30% 349,00 CZK He.Sportiacke, XL 25,8% 53,0	Da. Tights, 3/4, basic, schwarz, XL	70,0%	53,0%	32,1%	132,1%	10%	499,00 CZK
Da. Tights, 3/4, basic, schwarz, S 70,0% 53,0% 32,1% 132,1% 10% 499,00 CZK Da. Parka, lightweight, dunkelblau, 42 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da. Parka, lightweight, dunkelblau, 44 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 46 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK He.Sportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK He.Sportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK He.Sportjacke, L 25,8% 53,0% -51,3% <	Da. Tights, 3/4, basic, schwarz, M	70,0%	53,0%	32,1%	132,1%	10%	499,00 CZK
Da.Parka, lightweight, dunkelblau, 42 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 44 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 46 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 399,00 CZK MeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% <	Da. Tights, 3/4, basic, schwarz, XS	70,0%	53,0%	32,1%	132,1%	10%	499,00 CZK
Da. Parka, lightweight, dunkelblau, 44 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da. Parka, lightweight, dunkelblau, 46 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da. Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da. Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da. Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 399,00 CZK MeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3%	Da. Tights, 3/4, basic, schwarz, S	70,0%	53,0%	32,1%	132,1%	10%	499,00 CZK
Da.Parka, lightweight, dunkelblau, 46 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% <td< td=""><td>Da.Parka, lightweight, dunkelblau, 42</td><td>38,491%</td><td>53,0%</td><td>-27,4%</td><td>-1,9%</td><td>-30%</td><td>999,00 CZK</td></td<>	Da.Parka, lightweight, dunkelblau, 42	38,491%	53,0%	-27,4%	-1,9%	-30%	999,00 CZK
Da.Parka, lightweight, dunkelblau, 36 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -51,3% 48,7% -30% 399,00 CZK He-Sportjacke, X1L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK He-Sportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK He-Sportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK He-Sportjacke, S 25,8% 53,0% -22,3% 77,7% -30% 349,00 CZK He-Sporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK He-Sporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30%<	Da.Parka, lightweight, dunkelblau, 44	38,491%	53,0%	-27,4%	-1,9%	-30%	999,00 CZK
Da.Parka, lightweight, dunkelblau, 38 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportbace, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSportbose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSportbose, kurz, schwarz, X 41,165% 53,0% -22,3% 77,7% -30% 249,	Da.Parka, lightweight, dunkelblau, 46	38,491%	53,0%	-27,4%	-1,9%	-30%	999,00 CZK
Da.Parka, lightweight, dunkelblau, 40 38,491% 53,0% -27,4% -1,9% -30% 999,00 CZK HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK	Da.Parka, lightweight, dunkelblau, 36	38,491%	53,0%	-27,4%	-1,9%	-30%	999,00 CZK
HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, XXL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, XL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 77,7% -30% 249,00 CZK	Da.Parka, lightweight, dunkelblau, 38	38,491%	53,0%	-27,4%	-1,9%	-30%	999,00 CZK
HeSportjacke, XXL 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK </td <td>Da.Parka, lightweight, dunkelblau, 40</td> <td>38,491%</td> <td>53,0%</td> <td>-27,4%</td> <td>-1,9%</td> <td>-30%</td> <td>999,00 CZK</td>	Da.Parka, lightweight, dunkelblau, 40	38,491%	53,0%	-27,4%	-1,9%	-30%	999,00 CZK
HeSportjacke, L 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 77,7% -30% 199,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30%	HeSportjacke, XL	25,8%	53,0%	-51,3%	48,7%	-30%	349,00 CZK
HeSportjacke, S 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8%	HeSportjacke, XXL	25,8%	53,0%	-51,3%	48,7%	-30%	349,00 CZK
HeSportjacke, M 25,8% 53,0% -51,3% 48,7% -30% 349,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,	HeSportjacke, L	25,8%	53,0%	-51,3%	48,7%	-30%	349,00 CZK
HeSporthose, kurz, schwarz, XL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XXL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, XXL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% <td>HeSportjacke, S</td> <td>25,8%</td> <td>53,0%</td> <td>-51,3%</td> <td>48,7%</td> <td>-30%</td> <td>349,00 CZK</td>	HeSportjacke, S	25,8%	53,0%	-51,3%	48,7%	-30%	349,00 CZK
HeSporthose, kurz, schwarz, XXL 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, S 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, S 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, tortmelange, XL 33,100% 53,0% <td>HeSportjacke, M</td> <td>25,8%</td> <td>53,0%</td> <td>-51,3%</td> <td>48,7%</td> <td>-30%</td> <td>349,00 CZK</td>	HeSportjacke, M	25,8%	53,0%	-51,3%	48,7%	-30%	349,00 CZK
HeSporthose, kurz, schwarz, L 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, X 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, X 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, X 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% </td <td>HeSporthose, kurz, schwarz, XL</td> <td>41,165%</td> <td>53,0%</td> <td>-22,3%</td> <td>77,7%</td> <td>-30%</td> <td>249,00 CZK</td>	HeSporthose, kurz, schwarz, XL	41,165%	53,0%	-22,3%	77,7%	-30%	249,00 CZK
HeSporthose, kurz, schwarz, S 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, totmelange, M 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, totmelange, XL 33,100% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53	HeSporthose, kurz, schwarz, XXL	41,165%	53,0%	-22,3%	77,7%	-30%	249,00 CZK
HeSporthose, kurz, schwarz, M 41,165% 53,0% -22,3% 77,7% -30% 249,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, XL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, S 39,10% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, M 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% <td< td=""><td>HeSporthose, kurz, schwarz, L</td><td>41,165%</td><td>53,0%</td><td>-22,3%</td><td>77,7%</td><td>-30%</td><td>249,00 CZK</td></td<>	HeSporthose, kurz, schwarz, L	41,165%	53,0%	-22,3%	77,7%	-30%	249,00 CZK
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HeFunktionsshirt, blau-melange, XXL 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, L 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, S 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, M 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, totmelange, M 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, totmelange, XL 33,100% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100%	HeSporthose, kurz, schwarz, M	41,165%	53,0%	-22,3%	77,7%	-30%	249,00 CZK
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HeFunktionsshirt, blau-melange, S 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, blau-melange, M 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK	HeFunktionsshirt, blau-melange, XXL	39,310%	53,0%	-25,8%	74,2%	-30%	199,00 CZK
HeFunktionsshirt, rotmelange, M 39,310% 53,0% -25,8% 74,2% -30% 199,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK	HeFunktionsshirt, blau-melange, L	39,310%	53,0%	-25,8%	74,2%	-30%	199,00 CZK
HeFunktionsshirt, rotmelange, XL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, XXL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK	HeFunktionsshirt, blau-melange, S	39,310%	53,0%	-25,8%	74,2%	-30%	199,00 CZK
HeFunktionsshirt, rotmelange, XXL 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK	HeFunktionsshirt, blau-melange, M	39,310%	53,0%	-25,8%	74,2%	-30%	199,00 CZK
HeFunktionsshirt, rotmelange, L 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK	HeFunktionsshirt, rotmelange, XL	33,100%	53,0%	-37,5%	62,5%	-30%	149,00 CZK
HeFunktionsshirt, rotmelange, S 33,100% 53,0% -37,5% 62,5% -30% 149,00 CZK	HeFunktionsshirt, rotmelange, XXL	33,100%	53,0%	-37,5%	62,5%	-30%	149,00 CZK
	HeFunktionsshirt, rotmelange, L	33,100%	53,0%	-37,5%	62,5%	-30%	149,00 CZK
HeFunktionsshirt. rotmelange, M 33.100% 53.0% -37.5% 62.5% -30% 149.00 C7K	HeFunktionsshirt, rotmelange, S	33,100%	53,0%	-37,5%	62,5%	-30%	149,00 CZK
	HeFunktionsshirt, rotmelange, M	33,100%	53,0%	-37,5%	62,5%	-30%	149,00 CZK

Trigger KPI for price changes: Sell-out-Ratio per product

Step	Logic	Action
1	 All products +/- X% off of target SOR x : Day 1=50%; 2=40%; 3=30%; from day 4 on = 20% (trigger level) 	Marked for price review
2	 All products +/- X% off of target SOR Excluding: All products with price changes from previous day No price increase during first week in branches 	Marked for price change
3	 All products - X% off of target SOR with >1 price change Excluding: Min 2-3 days passed since last price change If SOR development trend is positive and likely to reach target corridor before end of test period 	Marked for multiple price decreases
4	 All products + X% off of target SOR with >1 price change If SOR remains significantly above target, even with decreasing trend Excluding: Min 2-3 days passed since last price change If further PULL-volumes are being delivered to branches 	Marked for multiple price increase



These panties improved the SOR with just one price reduction



Facts & Figures:

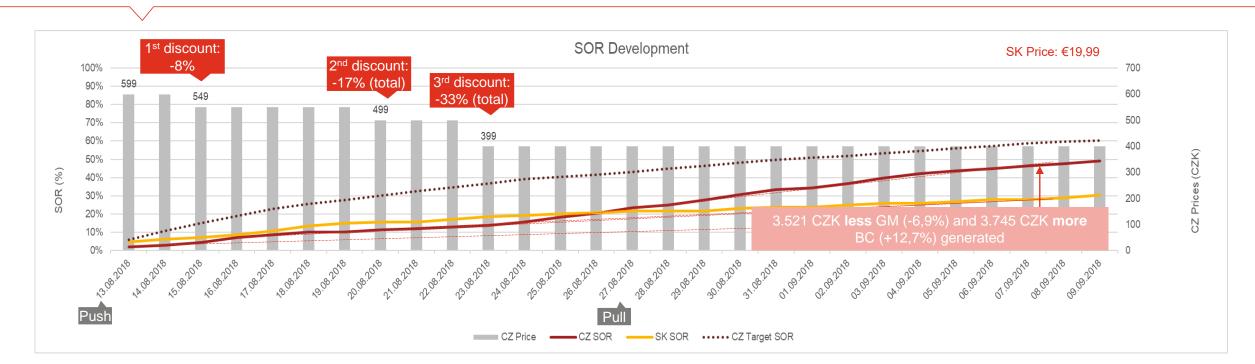
90699 - Da. Hipster								
Collection	Body - Belonging together							
Project #	95479							
Variants	4 sizes							
FL Dispo/ Delivery	CZ: 627/636 – SK:280/278							

Observations:

- Similar SOR performance in CZ & SK during first days of sales
- Price decrease improved SOR trend in CZ and brought it above target



This fitness mat improved SOR with <u>3 price decreases</u>



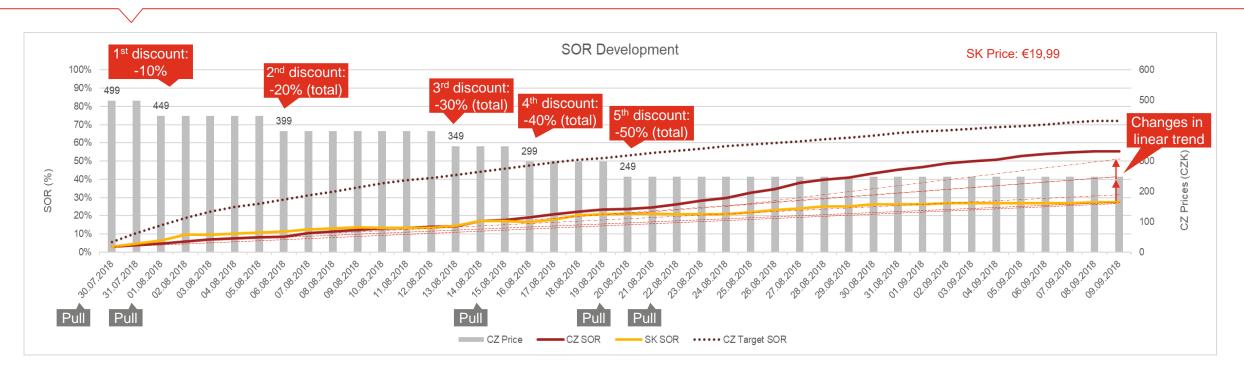
Facts & Figures:

92456 – Fitness-Matte								
Collection	Active – Moment of Movement							
Project #	96134							
Variants	-							
FL Dispo/ Delivery	CZ: 392/355 - SK: 194/193							

Observations:

- Overall low SOR performance in SK & CZ, with SK showing slightly better performance
- All price decreases improved SOR, $\mathbf{1}^{st}$ + $\mathbf{3}^{rd}$ decrease with most impact
- CZ SOR surpassing SK after 3rd discount

Here, SOR started to improve after 3^{rd} and turned significant with the 5th price reduction



Facts & Figures:

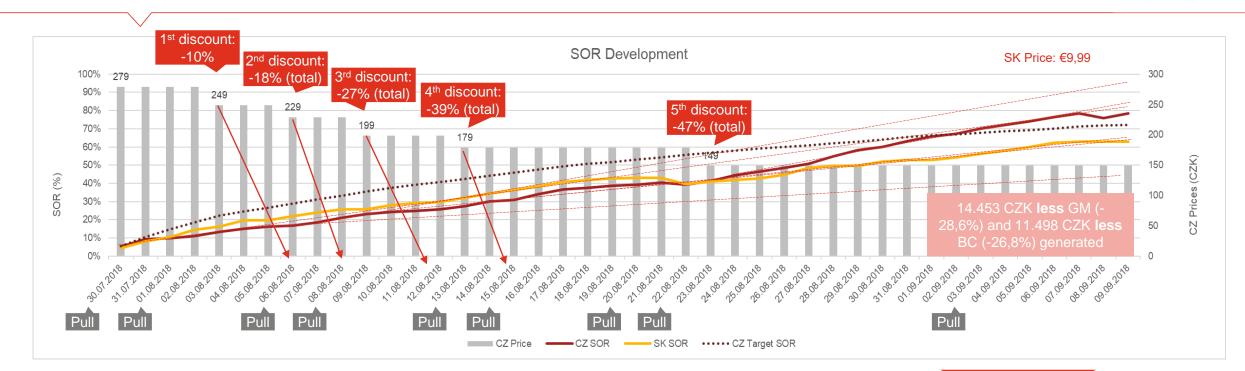
90706 - Da. Homewear Jacke									
Collection	Body - Belonging together								
Project #	95485								
Variants	4 sizes (1 TD only, excluded)								
FL Dispo/ Delivery	CZ: 445 / 367 - SK: 242/186								

Observations:

- SK with slightly better SOR performance in first weeks
- Every price decrease did improve SOR trend
- $1^{st}+2^{nd}$ decrease with very low impact
- 3rd with most significant impact (though same effect noticeable in SK, without price change)
- Last price change changed the trend in CZ compared to SK



Challenge: Improving sales trends due to price changes, also trigger pull deliveries, thus higher quantities, despite low performance



Facts & Figures:

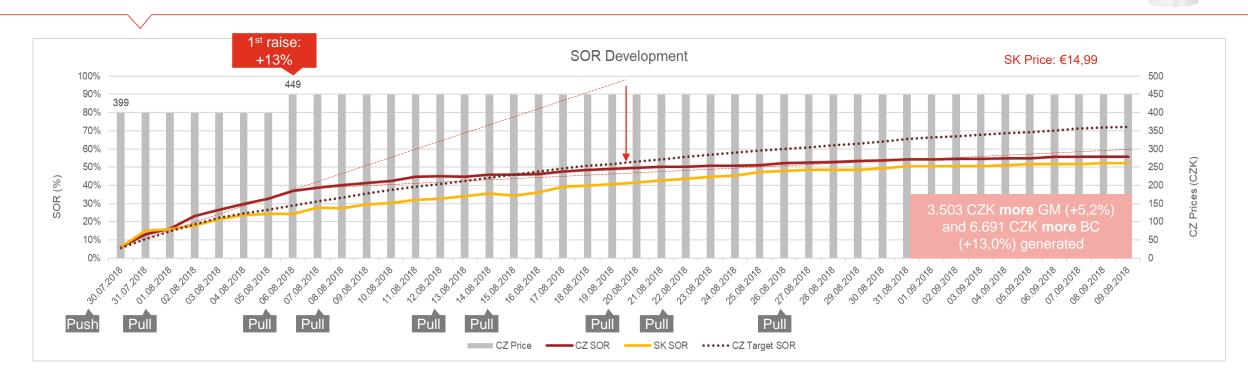
91562 – Spagettihemdchen, we								
Collection	Body - Belonging together							
Project #	95681							
Variants	4 sizes (1 TD only, excluded)							
FL Dispo/ Delivery	CZ: 418/424 - SK: 221/210							

Observations:

- SK overall with slightly better SOR performance
- Every price decrease did impact SOR trend
- 1st + 3rd decrease slowed down SOR
- $2^{nd} + 4^{th} + 5^{th}$ decrease improved SOR trend

Learning: Need for harmonization with delivery logic in future

Price increase slowed down SOR trend for this nightgown but margins improved



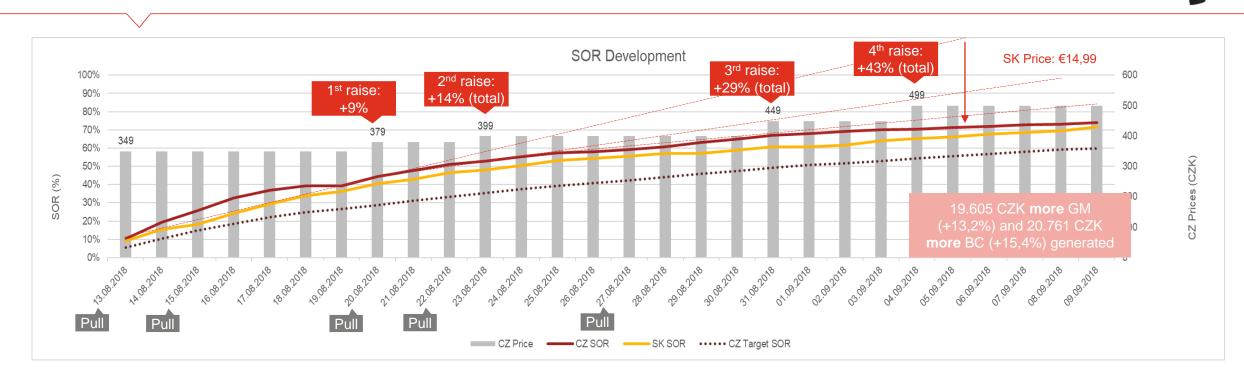
Facts & Figures:

90710	90710 – Da. Nachthemd								
Collection	Body - Belonging together								
Project #	95489								
Variants	4 sizes (1 TD only, excluded)								
FL Dispo/ Delivery	CZ: 494/435 - SK: 189/186								

Observations:

- CZ overall with better SOR performance
- Initial trend in CZ significantly stronger sales
- Price increase in CZ slowed down SOR

4 price increases of these leggings had low negative SOR impact, while improving margins



Facts & Figures:

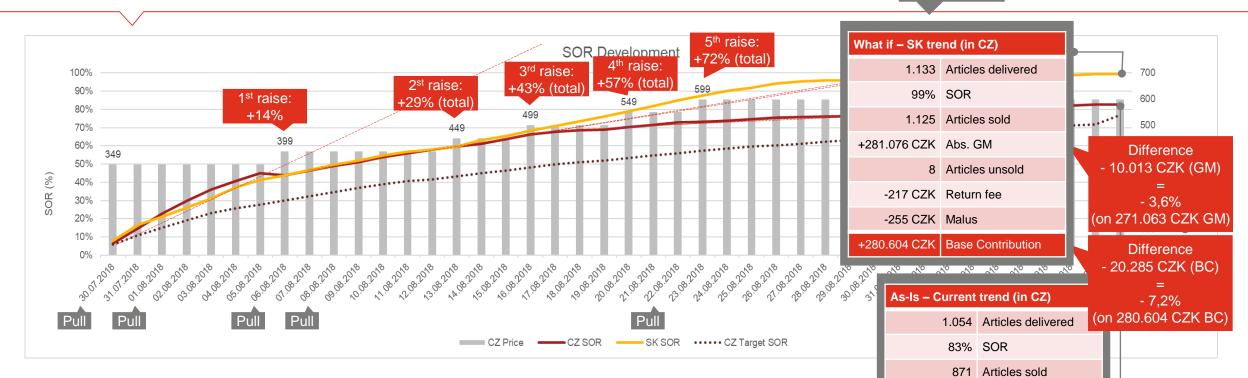
92041 – Da. Tights								
Collection	Active – Moment of Movement							
Project #	95920							
Variants	5 sizes (1 TD only, excluded)							
FL Dispo/ Delivery	CZ: 769/834 - SK: 410/447							

Observations:

- Overall, better SOR performance in CZ
- Price increases slowed SOR trend
- Overall, SOR still above target and SK

Here, SOR remains above target despite 5th price increase, though slowing down





Facts & Figures:

9150	91566 - Kulturtasche								
Collection	Body – Belonging Together								
Project #	95685								
Variants	1 pattern								
FL Dispo/ Delivery	CZ: 1.332/1.054 - SK: 622/563								

Observations:

- CZ overall with better SOR performance during first week of sales
- Overall SOR above target in SK & CZ
- 1st price increase slowed down SOR and brought it to a similar level as SK
- Similar performance sustained with 2nd price increase
- 3rd price increase slowed down SOR in CZ even further
- In total, price increased up to 72%, SOR performance above target

+271.063 CZK Abs. GM

-5.803 CZK Malus

-4.941 CZK Return fee

+260.319 CZK Base Contribution

183 Articles unsold

Here, SOR continuously high, despite 2 price increases, TD performance remains stable



9.9.2018

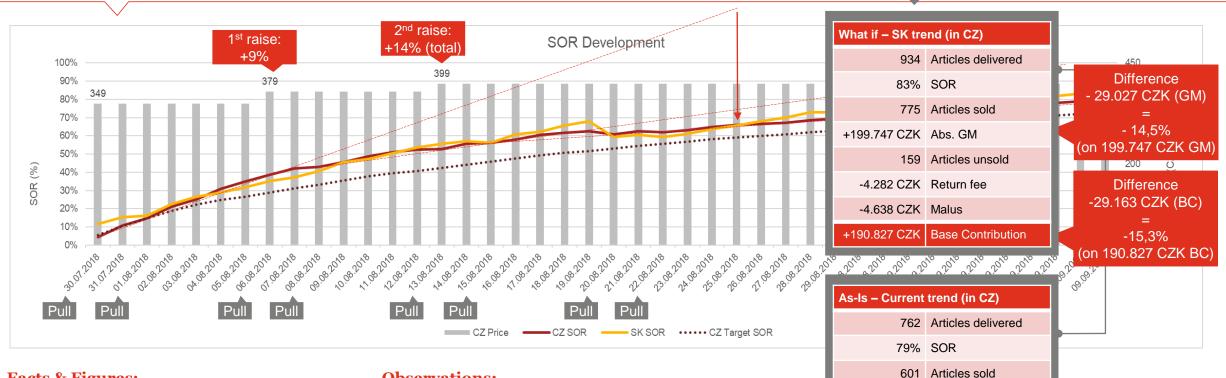
+170.720 CZK Abs. GM

-4.347 CZK Return fee

+161.665 CZK Base Contribution

-4.708 CZK Malus

161 Articles unsold



Facts & Figures:

91955 – He. Webboxer								
Collection	Body – Belonging Together							
Project #	95586							
Variants	5 sizes (1 TD only, excluded)							
FL Dispo/ Delivery	CZ: 777/762 - SK: 401/483							
Confidential information for	the sole benefit and use of Tchibo.							

Observations:

- Slightly better SOR performance in SK in the first 2 days of sale
- SOR performance in CZ caught up within 3 days, then similar performance, both above target level
- 1st + 2nd price increase slowed down the trend in SOR but similar performance level compared to SK
- Overall, SOR above target despite 2 price increases

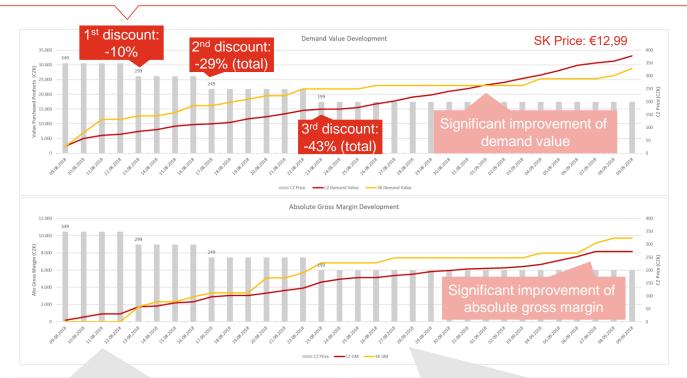
For Use Case 2, TD metrics are reviewed on a daily basis, to identify top and bottom performers

		Produ	ct View			View-to-E	Basket rat	tio		Basket-to-Purchase Trigger		T	rigger KPIs for price changes	
Description	Δσσ	- Δσσ	chan 🔻	Daily change 🍸		gg 🔽 Age	z chan 🔻	Daily change 🍸	Δσσ	- Δσ	g chang 🔽	Daily change 🍸	•	Product Views
Da. Shirt, Pailette, blau/weiß, 44/46	5.243		1068	Linding(9,9%	0,7%			8,0%	1,9%	A		
Da. Shirt, Pailette, blau/weiß, 48/50	5.243	•	1068	Ū.		9,9%	0,7%	Ū.		8,0%	1,9%	A	•	View-to-basket
Da. Shirt, Pailette, blau/weiß, 36/38	5.243		1068	Ш.		9,9%	0,7%	ů.	-	8,0%	1,9%			
Da. Shirt, Pailette, blau/weiß, 40/42	5.243		1068	Ū.		9,9% 🔿	0,7%	ů.	-	8,0%	1,9%			Basket-to-purchase
Da.Blusenshirt, Webeinsatz, blau, 44/46	12.416	•	155	Ū.	0	12,1%	0,1%	Ŵ	-	5,7% 🛖	0,2%			Daskel-lo-pulchase
Da.Blusenshirt, Webeinsatz, blau, 48/50	12.416		155	Ū.	ŏ	12,1%	0,1%			5,7%	0,2%			
Da.Blusenshirt, Webeinsatz, blau, 36/38	12.416		155	Ū.	ŏ	12,1%	0,1%		_	5,7%	0,2%	<u><u></u></u>		
Da.Blusenshirt, Webeinsatz, blau, 40/42	12.416	-	155	Ū.	ŏ	12,1%	0.1%		_	5,7% 🛖	0,2%		Ste	p Logic
Da.Blusenshirt, Webeinsatz, rot, 44/46	• 8	-	0	÷	•	0,0% 🔿	0,0%	-	_	0,0% 🌒	0,0%			
Da.Blusenshirt, Webeinsatz, rot, 48/50	<u>ه</u> 8	-	0	-		0,0% 🌒	0,0%		-	0,0% 🔿	0,0%			
Da.Blusenshirt, Webeinsatz, rot, 36/38	<u>ه</u> 8	-	0			0,0% 🔿	0,0%		-	0,0% 🌒	0,0%	-	1.	 All with 1/3 last day KPIs in top or botto
Da.Blusenshirt, Webeinsatz, rot, 40/42	<u>ه</u> 8	-	0	-		0,0% 🔿	0,0%		-	0,0% 🌒	0,0%			 All with 3/3 top or 3/3 bottom quartile ac
Bettw,Polycotton,wording,ÜG, CZ/HU/SK	é 2	-		-		0.0%				0.0%		_		
Dekokissen, Schleife, 36x24cm	683	•	81	4	Ó	24,5% 🗌	1,2%	•	4	2,5% 🖕	-2,5%	4		
Spannbettlaken, Jersey, dunkelblau, OC, EG	2				ŏ	100,0%				0.0%			2.	 If last price change on market for less the
Spannbettlaken, Jersey, dunkelblau, OC, ÜG	2					0,0%				0,0%			۷.	- In last price change on market for less ti
Spannbettlaken, Jersey, grau, OC, NG	600				Ó	21,0%			-	1,9%				
Spannbettlaken, Jersey, weiß, OC, EG,	8				õ	87,5%			-	7,1%			3.	 All with 2/3 top quartile of last day KPIs
Spannbettlaken, Jersey, weiß, OC, NG,	1.226				õ	30,8%			4	9,2%			0.	• •
Spannbettlaken, Jersey, weiß, OC, ÜG,	<u>ن</u> 3				õ	33,3%			-	0,0%				 Excluding: Cross-channel products duri
Kokibez,2er,Jers,dunkelblau,OC,80x40	1.136	•	557	4	Õ	16,3% 🕋	6,3%	•	a 3	7,8% 🏟	10,3%	•		raise)
Kokibez,2er,Jers,weiß,OC,80x40	• 11	•	11	•	0	27,3% 🕋	27,3%		6	6,7% 🥋	66,7%	-		raiooy
Hochflorteppich,rund	1.129	•	56	•	•	5,0% 🕋	0,3%	•	2	5,0% 🕋	5,0%	•		
Transparentgardine, 2er	3.120	•	2015	4	•	9,0% 🕋	4,5%	•	3	1,7% 🏚	1,7%	•	4.	 All with more than 1/3 KPIs in bottom quality
Bettw, Perkal,floral,ÜG,OC, CZ/HU/SK	- (•	0,0%			•	0,0%				 Excluding: If respective KPI is in quartile
Bettwäsche, Perkal, Eifel, OC, NG, CZ/SK	2.312	•	53	-	•	9,0% 🕋	0,2%	•	4	5,5% 🐢	2,7%	•		
Bettwäsche, Perkal, Eifel, OC, ÜG, CZ/HU/SK	• 1	•	0	•	•	0,0% 🔿	0,0%		•	0,0% 🌒	0,0%	•		
Bettw,Jers,Streifen,OC,ÜG, CZ/HU/SK	<u>ن</u> -	-	0	-	•	0,0% 🔿	0,0%		•	0,0% 🌒	0,0%	->	5.	 All with at least 1/3 accumulated KPIs in
Überwurf,OC	1.563	•	493	4	Ó	14,3% 🗌	2,2%	P	4	4,2% 🆖	-5,0%	4	5.	
Dekokissen,Leinen,grau	• 732	•	278	1	•	22,0% 🛖	5,7%	4	4	1,0% 🆖	-7,7%	4		 All with at least 2/3 accumulated KPIs in
MS-Ohrring Set	934	•	198	•	•	7,4% 🕋	1,0%	4	4	7,8% 🏚	3,1%	4		Excluding:
MS-Ohrhänger, Elemente	• 727	•	94	4	•	5,6% 🗌	0,7%	A	-	9,3% 🕋	3,5%	->		5
MS-Kette kurz, blau	• 1	-	0	-		100,0% 🔿	0,0%		•	0,0% 🔿	0,0%	->		 All products with price changes from pre-
MS-Kette kurz, nude	441	•	11	r	٠	4,8% 🌢	-0,1%	-	4	7,6% 🔿	0,0%	->		 Sold-out products
MS-Kette, lang	• 1.213	•	201	4	٠	7,8% 🗬	0,3%	P	4	4,2% 🕋	4,7%	4		
MS-Ohrstecker Set	798	•	200	4	٠	8,5% 🗬	1,5%	•	3	6,8% 🆖	-1,3%	->		 Products not visible on carpet
	948	•	244	4		16,9% 🖶	0,0%	•	4	0,6% 🎍	-0,6%	A		

• P • Vi	ger KPIs for price changes: roduct Views iew-to-basket asket-to-purchase	
Step L	_ogic	Action
	All with 1/3 last day KPIs in top or bottom quartile All with 3/3 top or 3/3 bottom quartile accumulated KPIs	Marked for review
2. •	If last price change on market for less than 2 days	No change
3.	All with 2/3 top quartile of last day KPIs Excluding: Cross-channel products during first week (no raise)	Review for price increase
4.	All with more than 1/3 KPIs in bottom quartile of last day Excluding: If respective KPI is in quartile 2-3 accumulated	Price decrease
	Excluding: All products with price changes from previous day	Marked for review

PwC's Customer Team

This shirt was reduced 3 times to -43% in total, leading to increase in demand value and gross margin



Facts & Figures:

91	91206 – Da. Shirt, LA							
Collection	Ladies Paris							
Project #	94550							
Variants	4 sizes							
TD Dispo/ Qty Sold	CZ: 922/148 - SK: 342 /19							

Observations:

- CZ price: 349 CZK, 299 CZK, 249 CZK, 199 CZK
- SK price: 12,99 €
- Overall increasing demand value performance in CZ (in TD only), especially after 3rd discount, and surpassing SK
- Increasing GM in CZ, narrowing down gap with SK towards end of sales period

KPIs t	riggering 1 ^s	^t price cl	nange					2 nd pi	rice chan	ge									3 rd pric	e char	ige
View	View-to-Bas	ket ratio	Basket-to	-Purchase		Product View	Change	Viev	v-to-Basket ra			Basket-	to-Purcha	Change	P	roduc	ct View		View-to-	-Basket rat	tio
			ļ _				since last			Change since last price				since last				Daily	_		Dai
Agg 🚬	Yesterda 🎽	Agg 💌	Yesterd 👗	Agg 🎽	Yesterd	Agg 🔻	price chang	Yesterda 🔻	Age	change	Yesterd	-	Agg	price chang	Agg 🔽	Agg	chan 💌	change 🔻	Agg 🔽 Ag	gg chan 🔻	chan
792	🔶 4% 🌗	6%	33%	37%	• 72	1.149	263	10%	9%	2%		9% 🔶	29%	-6%	1.477	•	271	•	9,3% 🛖	0,3%	•
792	🔶 4% 🌗	6%	33%	37%	72	1.149	263	10%	9%	2%		9% 🔶	29%	-6%	1.477	•	271	•	9,3% 🛉	0,3%	•
792	🔶 4% 🌖	6%	33%	37%	• 72	1.149	263	10%	9%	2%	29	9% 🔶	29%	-6%	1.477	-	271	•	9,3% 🛖	0,3%	•
792	🔶 4% 🌗	6%	33%	37%	• 72	1.149	263	10%	9%	2%	29	9% 🔶	29%	-6%	1.477	•	271	•	9,3% 🛉	0,3%	•

PwC's Customer Team *) SK numbers indexed by overall adjustment factor, CZK conversion by fixed rate Confidential information for the sole benefit and use of Tchibo.

Product V

Yesterda *

82

82

82

82

Daily

change

Basket-to-Purchase

2,8%

2,8%

2,8%

2,8%

Agg 🔺 Agg chan 🔭

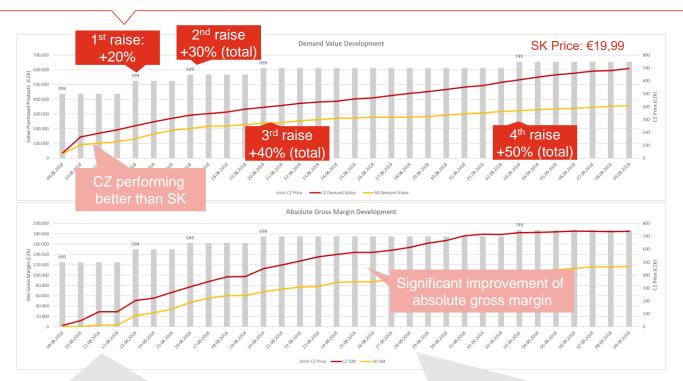
34,3%

34,3%

34,3%

34,3%

Even with 4 price increases, these pants continued the over performance



Facts & Figures:

73844 - 1	73844 - Da. Hose, Bengalin, black								
Collection Ladies Paris									
Project #	87271								
Variants	10 sizes								
TD Dispo/ Qty Sold	CZ: 1.837/1.055 - SK: 678/289								

Observations:

- CZ price: 499 CZK, 599 CZK, 649 CZK, 699 CZK, 749 CZK
- SK price: 19,99 €
- Overall better Demand Value & absolute Gross Margin in CZ and improving over time

	KPIs triggering 1 st price change							2 nd price change														
Product View View-to-Basket ratio		ratio	Basket-to-Purchase			Product View Change					View-to-Basket ratio			io	Basket-to-Purchase							
															since last				Change since			Change since last
Yes	sterda 🔻		Agg	1	Yesterda 🎽		Agg 🔽	Yesterd 🔻	Agg 🔽						price				last price	.		price
	656		5.946	0	15%		15%	49%	46%	Ĩ .	Yes	sterdi 🔪		Agg	chang	Yest	eraa	Agg	change	Yesterd	Agg	chang 10/
Ō	656		5.946		15%	0	15%	49%	46%		<u> </u>	457 457		7.864	1197		19%	15%	0%	44%		-1%
Ď	656	ŏ	5.946	õ	15%	-	15%	49%	46%		6	457	5	7.864 7.864	1197 1197	_	19% 🔵 19% 🔵	15% 15%	0% 0%	44% C		-1% -1%
	656		5.946	\bigcirc	15%		15%	49%	46%		$\overline{\mathbf{O}}$	457	Õ	7.864	1197	Ō	19% 🔘	15%	0%	44%	46%	-1%

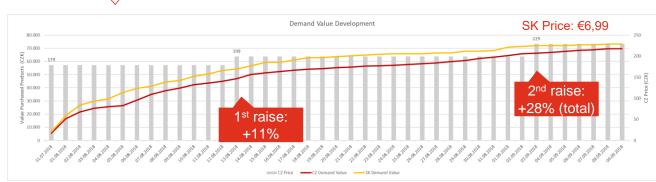
3rd price change

Produc	View-to-Basket ratio						Basket-to-Purchase Change							
				Change si	nce				since last					
price			last price						price					
Agg	chang 🎽		Agg	Υ.	change	-		Agg	Ψ.	chang 🎽				
8.850	566			15%	-0,	11%		4	7%	0,79%				
8.850	566			15%	- 0 ,:	11%		4	17%	0,79%				
8.850	566	\odot		15%	-0,:	11%	\bigcirc	4	7%	0,79%				
8.850	566			15%	-0,1	11%		4	17%	0,79%				

PwC's Customer Team *) SK numbers indexed by overall adjustment factor, CZK conversion by fixed rate Confidential information for the sole benefit and use of Tchibo.

2 price increases in CZ TD did not change TD trend, and did not significantly impact shops performance







*) SK numbers indexed: Adjustment factor (DV): *3,487 Adjustment factor (GM): *3,331 Fixed CZK conversion: *25.69

Facts & Figures:

9182	29 – BH-Wäschenetze
Collection	Cleaning - Bee Clean
Project #	95815
Variants	-
TD Dispo/ Qty Sold	CZ: 890/402 - SK: 192 /121

Observations:

- CZ price: 179 CZK, 199 CZK, 229 CZK
- SK price: 6,99 €
- Overall, CZ Demand Value & absolute Gross Margin above SK
- Similar trends continued in both countries despite price increases



PwC's Customer Team *) SK numbers indexed by overall adjustment factor, CZK conversion by fixed rate Confidential information for the sole benefit and use of Tchibo.

Dynamic pricing – Use Case 1 – Example of results Evaluation Czechia



	higher NS after ge of price			Phases with po Phases with ne		
					~	
		Volume	NS0	BC impact from		1
Phase	Phase name	impact	impact	DP changed	articles	
				articles	changed	
	Active 2/19	-110	-5 424	-8 300	2	
	Cleaning 3/19	-747	9 811	3 647	7	
	Body 4/19	-356	296 911	291 133	11	
	Bath 5/19	-674	-60 044	-48 258	10	
	Kitchen 6/19	-150	-19 796	-24 112	3	
	Hometex 7/19	-675	-271 058	-263 367	8	
	Ladies 8/19	671	525 563	486 693	33	
-	Active 9/19	-669	-188 439	-202 233	21	
	Storage + Crafting 10/19	-345	-8 856	-10 826	10	1
	Baby 11/19	-832	-100 485	-107 142	6	1
	Body 12/19	n/a	n/a	n/a	n/a	<u> </u>
	Ladies 13/19	157	265 027	222 830	37	
	Baking & Table 14/19	-180	-44 623	-47 702	3	
	Kids 15/19	n/a	n/a	n/a	n/a	
	Living - Marrakesh 16/19	n/a	n/a	n/a	n/a	
	Men 17/19	-198	-25 479	-30 038	12	
	Travel 18/19	674	219 727	208 655	6	
	Ladies 19/19	267	223 748	207 643	32	
	BBQ 20/19	-75	-13 292	-14 029		
	Body 21/19	-638	-148 800	-163 234	23	
	Camping 22/19	-451	5 637	-11 237	20	
	Active 23/19	-83	68 717	45 242	24	į L
	Family Beach 24/19	-242	52 662	41 063	32	
	Bullerbü 25/19	-220	25 625	12 709	10	
otal		-4 876	807 131	589 136	311	/
	<u></u>				/	
····		impact is affect ease but is ove				

Situatio	n at Shops			

Phase	Phase name	Volume impact	NS0 impact	BC impact from DP changed items
2_201	9 Active 2/19	-102	-8 267	-11 082
3_201	9 Cleaning 3/19	-425	35 915	29 999
4_201	9 Body 4/19	-196	-35 490	-38 038
5_201	9 Bath 5/19	181	108 390	121 044
6_201	9 Kitchen 6/19	-109	-7 764	-11 718
7_201	9 Hometex 7/19	155	185 888	198 62
8_201	9 Ladies 8/19	872	467 057	466 318
9_201	9 Active 9/19	-74	13 477	6 68
10_201	9 Storage + Crafting 10/19	-299	-19 443	-21 60
11_201	9 Baby 11/19	-239	-17 992	-24 03
12_201	9 Body 12/19	n/a	n/a	n/a
13_201	9 Ladies 13/19	423	285 596	276 128
14_201	9 Baking & Table 14/19	- <mark>6</mark> 9	-20 330	-21 99
15_201	9 Kids 15/19	n/a	n/a	n/a
16_201	J Living - Marrakesh 16/19	n/a	n/a	n/a
17_201	9 Men 17/19	-90	13 931	10 248
18_201	9 Travel 18/19	166	76 723	68 50
19_201	9 Ladies 19/19	920	438 406	442 32
20_201	9 BBQ 20/19	-8	4 015	3 64
21_201	9 Body 21/19	-230	-41 205	-49 85
22_201	9 Camping 22/19	550	353 499	360 744
23_201	9 Active 23/19	-177	-46 934	-62 04
24_201	9 Family Beach 24/19	-78	63 881	61 78
25_201	9 Bullerbü 25/19	-311	-27 554	-34 96
Total		859	1 821 797	1 770 704
New York Contraction of the International Contractional Contractionactional Contrac				are a second

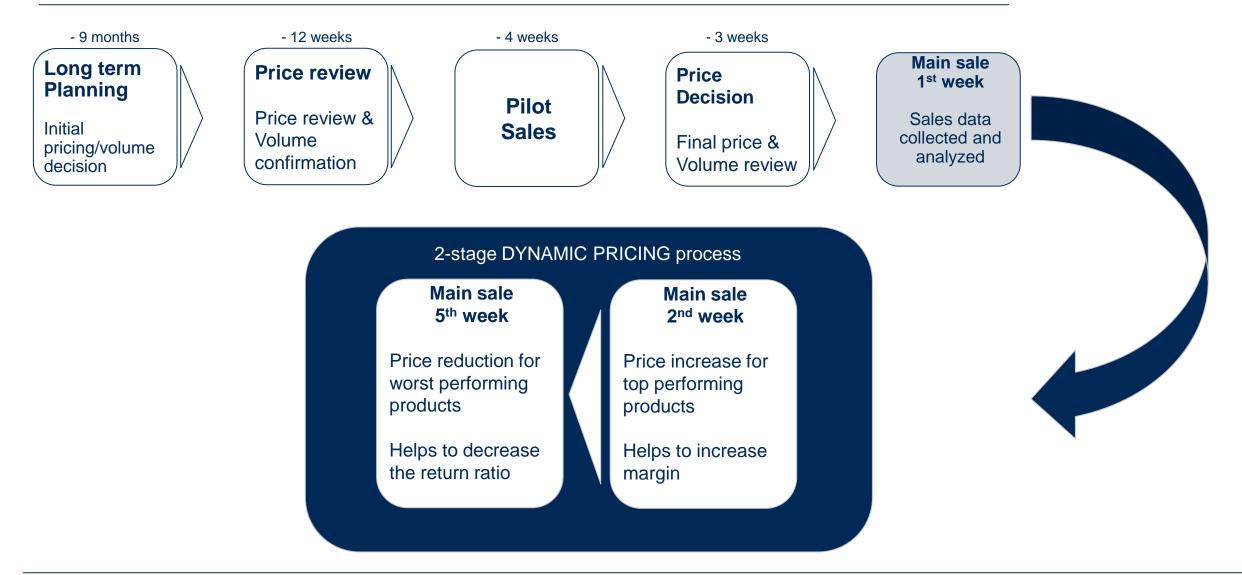
Situation at TD

Phase	Phase name	Volume	NS0	BC impact from
Filase	Fliase liallie	impact	impact	DP changed
2_2019	Active 2/19	-8	2 843	2 782
3_2019	Cleaning 3/19	-322	-26 104	-26 353
4_2019	Body 4/19	-159	332 401	329 17
5_2019	Bath 5/19	-855	-168 435	-169 30
6_2019	Kitchen 6/19	-40	-12 032	-12 394
7_2019	Hometex 7/19	-830	-456 946	-461 98
8_2019	Ladies 8/19	-201	58 506	20 37
9_2019	Active 9/19	-595	-201 917	-208 91
10_2019	Storage + Crafting 10/19	-46	10 587	10 77
11_2019	Baby 11/19	-593	-82 492	-83 10
12_2019	Body 12/19	n/a	n/a	n/
13_2019	Ladies 13/19	-266	-20 570	-53 29
14_2019	Baking & Table 14/19	-111	-24 292	-25 70
15_2019	Kids 15/19	n/a	n/a	n/
16_2019	Living - Marrakesh 16/19	n/a	n/a	n/
	Men 17/19	-107	-39 409	-40 28
18_2019	Travel 18/19	508	143 004	140 15
19_2019	Ladies 19/19	-653	-214 658	-234 67
20_2019	BBQ 20/19	-67	-17 306	-17 67
21_2019	Body 21/19	-407	-107 595	-113 38
	Camping 22/19	-1 001	-347 861	-371 98
	Active 23/19	94	115 652	107 28
24_2019	Family Beach 24/19	-164	-11 219	-20 72
25_2019	Bullerbü 25/19	91	53 179	47 67
Fotal		-5 7 <u>35</u>	-1 014 666	-1 181 56

Dynamic pricing – current process



Price management timeline (before main sales)





QUESTIONS ?